RESOLUTION - ACTION REQUESTED 2020-286

MEETING: June 2, 2020

TO: The Board of Supervisors

FROM: Kimberly Williams, Human Resources Director

RE: Amend the Job Description for the Division Director of Health Services

RECOMMENDATION AND JUSTIFICATION:
Approve amendments to the job description for the Division Director of Health Services.

The incumbent Division Director of Health Services has notified staff of her impending departure and a recruitment will need to be opened to fill the vacancy. Currently, the Division Director of Health Services may be required to meet the requirements of a Mental Health Director as referenced in the California Code of Regulations (CCR) and serve as the County designated Director of Local Mental Health.

Before a recruitment is opened to fill the position, a review of the job description was done and it was determined that a change should be made to the minimum qualifications to require that the Division Director meet the requirements of a Mental Health Director as referenced in the CCR. This will allow flexibility within the Health and Human Services Agency.

BACKGROUND AND HISTORY OF BOARD ACTIONS:
From time to time, the Board approves amended job descriptions when necessary.

ALTERNATIVES AND CONSEQUENCES OF NEGATIVE ACTION:
Do not approve the changes to the job description as requested; amend as the Board desires and approve.

FINANCIAL IMPACT:
N/A. There is no recommendation for a salary change with this action.

ATTACHMENTS:
Division Director of Health Services  (PDF)

RESULT: ADOPTED BY CONSENT VOTE [UNANIMOUS]
MOVER: Marshall Long, District III Supervisor
SECONDER: Merlin Jones, District II Supervisor
AYES: Smallcombe, Jones, Long, Cann, Menetreay
DIVISION DIRECTOR OF HEALTH SERVICES

DEFINITION
The Division Director is a member of the Health and Human Services Agency (Agency) senior management team that assists the Agency Director in managing and directing an assigned Division; when appointed shall serve as the acting Director in Director’s absence and shall assume full responsibility of the Agency; manages the day-to-day operations of a division of the Agency including direction of deputy directors leading the Behavioral Health Branch (including adult mental health), the Public Health Branch (including Environmental Health); and ensures coordination of Adult System of Care. Incumbents serve as the County designated Director of Local Mental Health.

SUPERVISION RECEIVED AND EXERCISED
Receives direction from the Agency Director.

May receive limited direction from the County Health Officer in some cases, specifically, but not limited to Health and Safety Code §101310.

Exercises direct and indirect supervision over management, supervisory, professional, technical and clerical personnel.

EXAMPLES OF ESSENTIAL FUNCTIONS
Duties may include, but are not limited to:

Establishes the requirements for the division programs to meet local behavioral and public health needs.

Develop, implement, and interpret policies and procedures related to behavioral and public health branches and other assigned programs and services.

Plan, organize, coordinate, and direct activities and operations of the Division; confer with the Director regarding policies and operating processes; review, evaluate and recommend changes in policies, programs and operations; mentor and coach subordinates to implement the direction of the Agency; identify emerging issues; assess alternative strategies and action plans, and solves problems.

Recommend priorities for Division resource allocations; recommend, develop, implement and evaluate strategic plans, goals, objectives, policies and procedures related to these functions; coordinate health activities with other County departments and outside agencies.

Develop and implement work plans, performance measures, assign work activities, projects and programs; monitor workflow; review and evaluate work products, methods and procedures.
Confer with County Health Officer on all aspects of division operations including, but not limited to, public health actions and clinical services.

Recommend the appointment of personnel; provide or coordinate staff training; conduct performance evaluations; implement discipline procedures as requested; maintain discipline and high standards necessary for the efficient and professional operation of the Division.

Direct all operations of the Health Services division in a manner that maximizes revenue, minimizes costs and eliminates duplication of services, assuring a high level of integration with the Division Directors and their related functions.

Consult and cooperate with state departments, County department directors, advisory boards and advocacy groups on all aspects of health or human services and community outreach; identify and assess community, constituent, policy and operational issues and problems; develop, evaluate and recommend alternative strategies and solutions; and assist in implementing strategies, operational plans and programs.

Ensures implementation and ongoing coordination of the Adult System of Care.

Review and implement emergency action plans developed as part of an Emergency Operations Center or Department Operations Center activation.

Prepare the Division budget; assist in budget implementation; participate in the forecast of additional funds needed for staffing, equipment, materials and supplies; administer the approved budget.

Conduct and/or attend various public meetings to represent the interest of the division; build and maintain positive working relationships with state departments, department heads, County managers, County employees, and the public using principles of good customer service.

Represent the division to outside groups and organizations; participate in outside community and professional groups and committees; provide technical assistance as necessary.

Evaluate public complaints pertaining to activities, practices, or individuals of the Division; direct the internal investigations within the Division as directed by the Director.

Research and prepare technical and administrative reports; prepare written correspondence.

Perform related duties as assigned.

**EMPLOYMENT STANDARDS**

**Knowledge of:**

Public health issues and their relation to existing and new programs and services.
Environmental health issues and their relation to existing and programs and services.

Behavioral health problems and issues and their relationship to the development and delivery of behavioral health programs and services.

Operating policies and procedures of the State Mental Health Services Division and general requirements of the Mental Health Services Act.

Operations, services, and activities of a comprehensive and integrated health or human services program

Principles and practices of leadership; organizational and management practices as applied to the analysis and evaluation of programs, policies and operational needs.

Organizational and management practices as applied to the analysis and evaluation of programs, policies and operational needs.

Principles and practices of policy development and implementation.

Principles and practices of organization, administration and personnel management.

Principles of financial administration, including public budgeting, reporting, health care reimbursement and alternative funding sources and strategies.

Principles of supervision, training and performance evaluation.

Principles and practices of business correspondence and report writing.

Legislative process and current developments related to health and social programs.

Inter-governmental relationships and regulations affecting health and human service program delivery.

Pertinent local, state and federal laws, rules and regulations.

**Ability to:**
Manage and direct a comprehensive and integrated health or human services program.

Review and report on job analyses and evaluation, organizational design, staffing patterns/levels and training needs, analyze employee relations issues; assist in providing administrative and professional leadership in support of the Agency.

Successfully develop, control and administer divisional budget and expenditures.
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Analyze and assess programs, policies, and operational needs and make appropriate adjustments.

Analyze problems, identify alternative solutions, project consequences of proposed actions and implement recommendations in support of goals.

Identify and respond to sensitive community and organizational issues, concerns and needs.

Coordinate and integrate program components in a cohesive and effective service delivery system.

Interpret and apply County policies, procedures, rules and regulations.

Communicate clearly and concisely, both orally and in writing.

Work with various cultural and ethnic groups in a respectful and effective manner.

Establish and maintain effective working relationships with those contacted in the course of work.

Gain cooperation through discussion and persuasion.

Oversee the planning, directing and monitoring the administration and operations of a complex division with a wide variety of programs, services and funding sources.

Assemble, organize and present in written or oral form, administrative, financial, factual, and other information derived from a variety of sources.

Supervise, train and evaluate assigned personnel.

**TYPICAL WORKING CONDITIONS**  
Work is performed in a normal office environment.

**TYPICAL PHYSICAL REQUIREMENTS**  
Requires the ability to sit at a desk for long periods of time and intermittently walk, stand, stoop, kneel, crouch and reach while performing office duties; lift and/or move light weights; use hands to finger, handle or feel object, tools or controls. Must be able to maintain effective audio-visual discrimination and perception needed for making observations, communicating with others, reading and writing, and operating office equipment. Must be able to use a telephone to communicate verbally and a keyboard to communicate through written means, to review information and enter/retrieve data, to see and read characters on a computer screen.
MINIMUM QUALIFICATIONS

Experience:
Five years of responsible program experience and/or administrative experience relating to planning, organizing or directing the operations within a complex department or agency with a wide variety of programs, services and funding sources. Experience in a health or human services agency is desirable.

Education:
Master’s Degree from an accredited college or university with major course work in business, public administration, public health, health science, sociology, social work, psychology or a related field.

Additional Requirements:
Must meet the California Code of Regulations Title 9, Division 1, Chapter 3, Article 8, section 620, Director of Local Mental Health Services requirements.

Possession of a valid California driver’s license. Under certain circumstance, the Human Resources Director may accept a valid driver’s license from another State if applicant acknowledges his/her intent to acquire a California driver’s license within three month by signing an acknowledgement form.

Must have the ability to pass the California State Department of Justice fingerprinting clearance.

Must pass a pre-employment physical.

This class specification lists the major duties and requirements of the job and is not all-inclusive. Incumbents may be expected to perform job-related duties other than those contained in this document.

Created: 6/2019 (B/S Res. 19-373)
Revised: 6/2020 (B/S Res. 20-286)